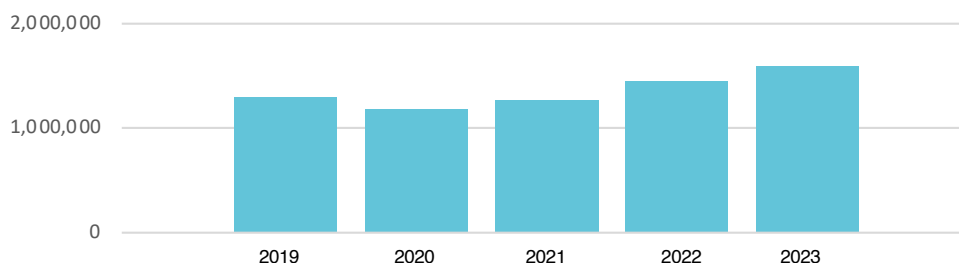


## Financial Highlights

International Financial Reporting Standards (IFRS) have been applied from the fiscal year ended December 31, 2017.

### Revenue

(million yen)

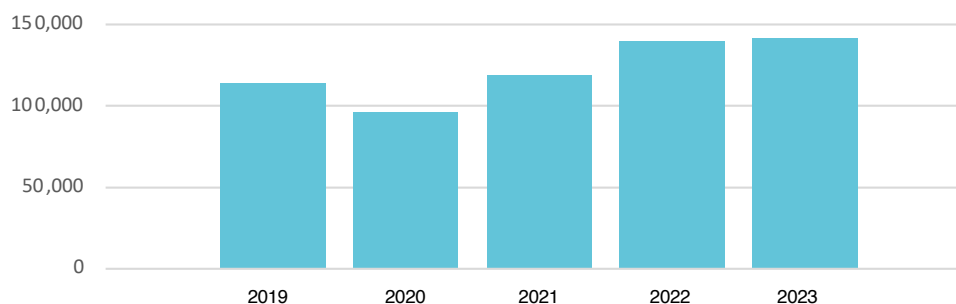


(million yen)

	2019	2020	2021	2022	2023
Revenue	1,299,385	1,178,137	1,268,917	1,450,397	1,591,722

### Operating Income

(million yen)

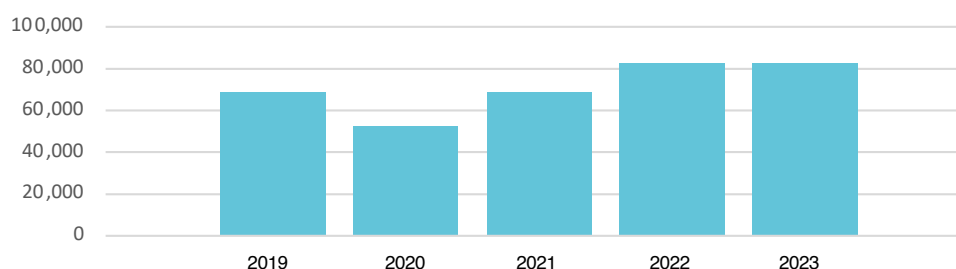


(million yen)

	2019	2020	2021	2022	2023
Operating Income	113,948	96,177	118,568	139,688	141,726

### Profit for the year Attributable to Owners of the Company

(million yen)

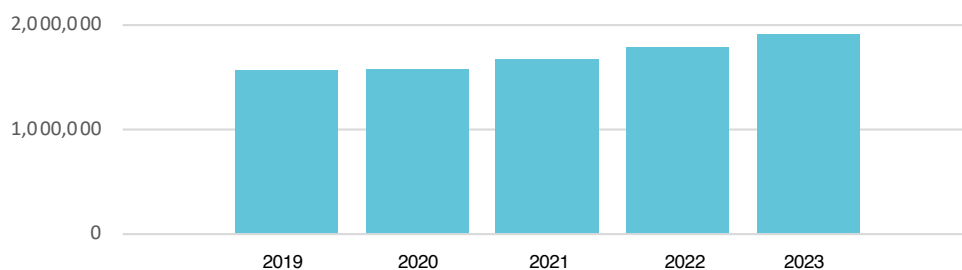


(million yen)

	2019	2020	2021	2022	2023
Profit for the year Attributable to Owners of the Company	68,888	52,212	68,676	82,317	82,743

## Total Assets

(million yen)

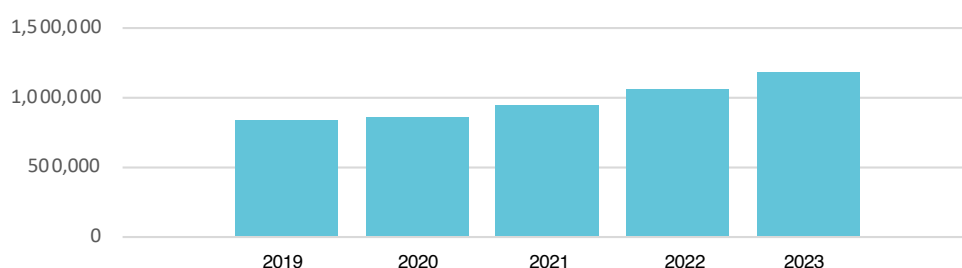


(million yen)

	2019	2020	2021	2022	2023
Total Assets	1,567,299	1,574,251	1,676,926	1,783,349	1,912,415

## Total Equity

(million yen)



(million yen)

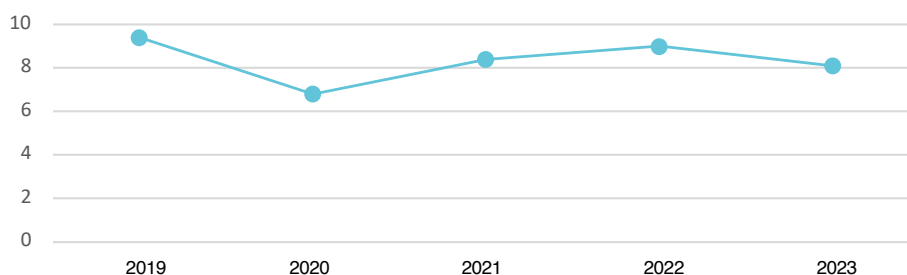
	2019	2020	2021	2022	2023
Total Equity	837,565	859,556	943,952	1,060,104	1,185,027

## Financial Indicators

### ROE

(%)

\*Ratio of profit for the year to equity attributable to owners of the Company



(%)

	2019	2020	2021	2022	2023
ROE	9.4	6.8	8.4	9.0	8.1

As a listed company, Suntory Beverage & Food Limited (the "Company") implements management that is conscious of cost of capital and share price, as well as ROE and other indicators, aiming to improve return on capital.

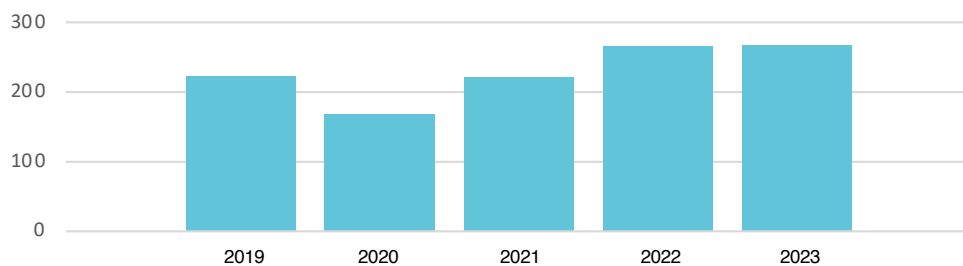
In order to meet the expectations of our shareholders, the Company aims for ¥2.5 trillion revenue by 2030 by outperforming the market as well as through incremental growth from new investments as set out in our medium-term strategy. The Company also aims for profit growth which outpaces revenue growth.

By promoting growth strategies and structural transformation, the Company believes that it will realize outstanding return on capital and a corresponding market valuation as a result.

## Financial Indicators

### Basic Earnings Per Share

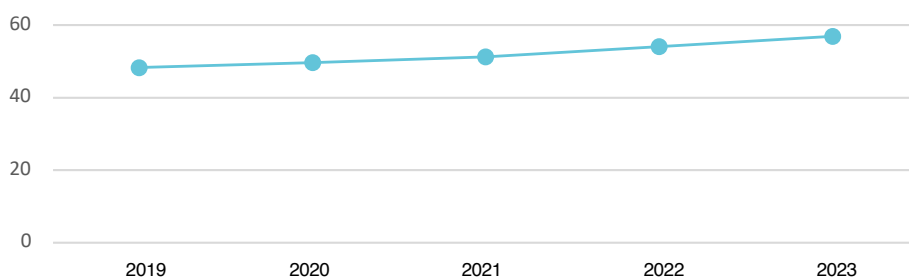
(yen)



(yen)

	2019	2020	2021	2022	2023
Basic Earnings Per Share	222.94	168.97	222.25	266.40	267.78

### Ratio of Equity Attributable to Owners of the Company to Total Assets (%)

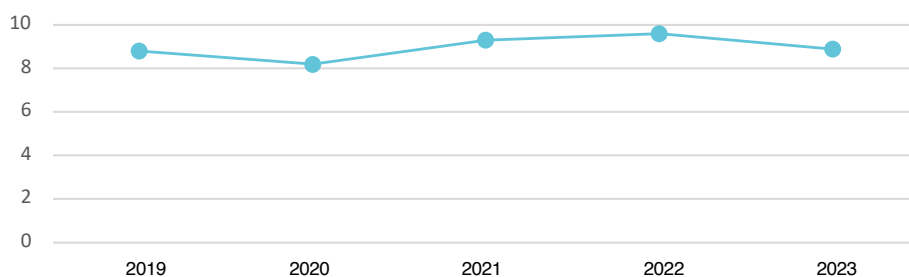


(%)

	2019	2020	2021	2022	2023
Ratio of Equity Attributable to Owners of the Company to Total Assets	48.3	49.7	51.3	54.1	56.9

### Ratio of Operating Income to Revenue

(%)

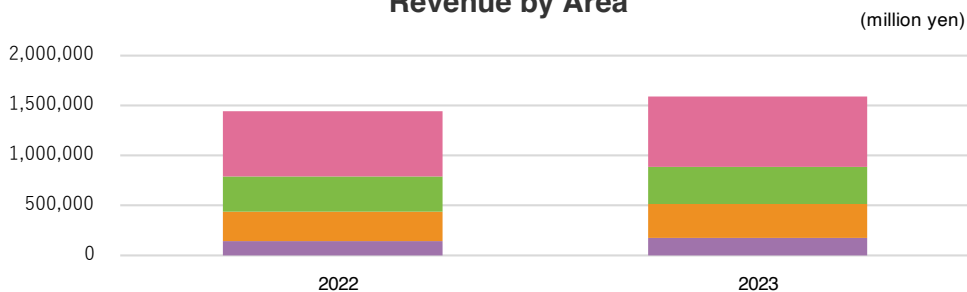


(%)

	2019	2020	2021	2022	2023
Ratio of Operating Income to Revenue	8.8	8.2	9.3	9.6	8.9

## Business Segments

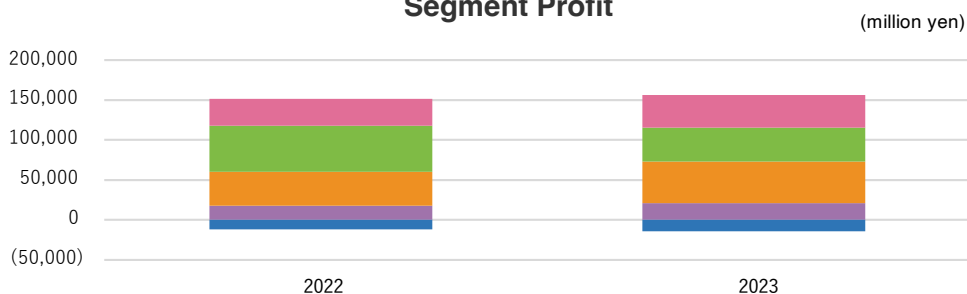
### Revenue by Area



(million yen)

Year	2022	2023
Japan	653,199	708,141
APAC	352,615	371,435
Europe	292,105	339,274
Americas	145,477	172,871
Consolidated total	1,450,396	1,591,722

### Segment Profit



(million yen)

Year	2022	2023
Japan	33,430	40,455
APAC	57,731	43,075
Europe	42,131	51,725
Americas	18,212	20,982
Reconciliation	-11,817	-14,512
Consolidated total	139,688	141,726

### Breakdown by segment (FY2023)

