

Financial Results for Q1 Year Ending December 31, 2020

May 8, 2020 Suntory Beverage & Food Limited





- Major changes in business environment since March due to the COVID-19 outbreak
 - •Changes in consumer behavior
 - Changes in purchasing/drinking occasions
 - Changes in product selection (preferences)



Overall Impact on Our Business

Revenue	Jan-Mar YoY	Mar YoY
Japan	-3%	-9%
Europe	-2%	-12%
Asia	-2%	-10%
Oceania	5%	0%
Americas	5%	10%

*currency neutral basis for overseas figures



Overall Our Stance

[Continue with focus]

- Management with long-term perspective
- Brand investment
- Mid- to long-term structural reform for sustainable growth and stronger earning power

[Activities aligned with changes in the business environment]

- Safety and security of employees and their families as the first priority
- Continuous production and sales never to disrupt the product pipeline
- Maximization of opportunities by capturing changes in customer preferences and purchasing occasions
- Overall cost review from scratch

Overall

Our Actions to Tackle COVID-19





						(JPY BN)
	FY2019	FY2020		Cha	ange	
	Jan-Mar	Jan-Mar	YoY	Currency Neutral	%YoY	Currency Neutral
Revenue	285.7 BN	277.2 BN	-8.5	-4.8	-3.0%	-1.7%
Operating Income	17.8 BN	19.8 BN	+2.1	+2.3	+11.6%	+13.2%
Operating Income (Organic basis ^{*1})	18.0 BN	20.1 BN	+2.0	+2.3	+11.3%	+13.0%
Net Income*2	10.7 BN	12.7 BN	+2.0	+2.2	+18.8%	+20.5%

*1 Excluding factors derived from extraordinary reasons from "Other income" and "Other expenses"

*2 Profit for the year attributable to owners of the Company

Financial Results for Q1 FY2020 (by Segment)

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(JPY BN)

_		Change			Segment	Change				
	Revenue	YoY	Currency Neutral	%YoY	Currency Neutral	Profit	YoY	Currency Neutral	%YoY	Currency Neutral
Japan	146.8 BN	-3.9	_	-2.6%	_	7.1 BN	+0.6	_	+9.4%	_
Europe	44.0	-2.8	-0.9	-5.9%	-2.1%	4.8	+0.7	+0.8	+17.2%	+21.5%
Organic							+0.6	+0.7	+13.7%	+17.9%
Asia	55.1	-1.9	-1.4	-3.4%	-2.4%	7.8	+0.7	+0.7	+9.7%	+10.5%
Organic							+0.7	+0.7	+9.7%	+10.5%
Oceania	12.4	-0.5	+0.6	-3.9%	+5.0%	1.4	+0.1	+0.1	+3.8%	+9.4%
Americas	19.0	+0.7	+0.9	+3.7%	+5.0%	1.5	-0.0	+0.0	-1.0%	+0.2%
Reconciliation						-2.7	+0.0	+0.0		
Total	277.2	-8.5	-4.8	-3.0%	-1.7%	19.8	+2.1	+2.3	+11.6%	+13.2%
Organic						20.1	+2.0	+2.3	+11.3%	+13.0%



- Sales volume fell by 2% in total due to requests to refrain from outings started in March
- Vending machine channel in particular plunged in sales volume
- Segment Profit rose YoY due to price increase for large format PET products, cost saving efforts and the shift of sales promotion and advertising to Q2 and beyond

Europe Financial Results for Q1 FY2020

					(JPY BN)
	Reven	ue %Y	oY Currency Neutral	Segment Profit	%YoY Currency Neutral
	44.0	BN -5.9	9% -2.1%	4.8 BN	+17.2% +21.5%
	Revenue		rency utral		
France	18.6 BN	-7.1%	-3.2%	on-premise market on It to <i>Orangina</i> and O	lue to lockdown. Revenue Dasis sales decline
UK (* 2)	13.3 BN	-1.3% +	+ 1.8% ·	U	v by stockpiling demand. urrency neutral basis 🛛 👝
Spain (* 3)	7.5 BN	-15.4% -1	11.8%	own led to rapid det emise market and Re	

(*1) France and Belgium (*2) UK and Ireland (*3) Spain and Portugal

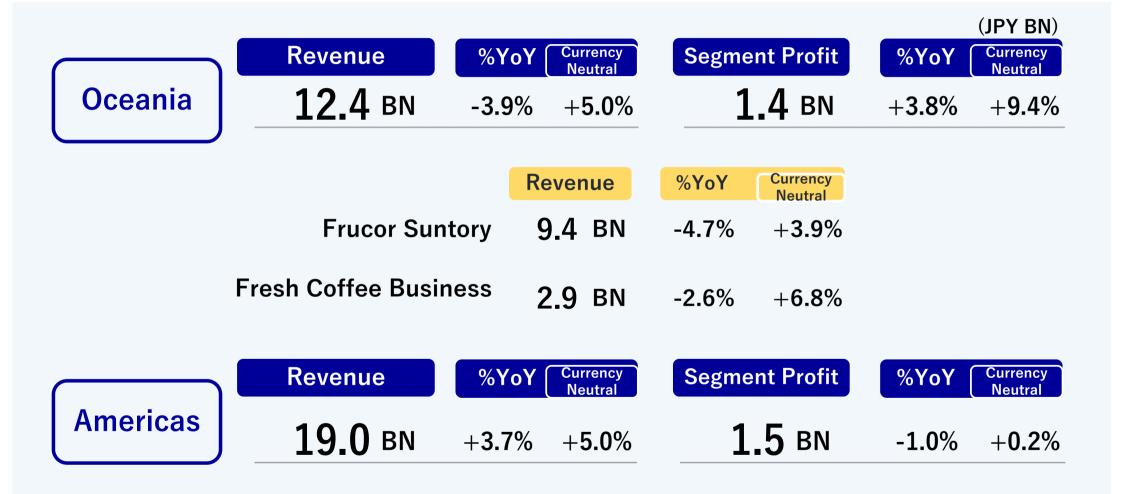
Financial Results for Q1 FY2020

Asia



					(JF	PY BN)
Revenu	ie		Currency Neutral	Segment Profit	%YoY	Currency Neutral
55.1	BN	-3.4%	-2.4%	7.8 BN	+9.7%	+10.5%

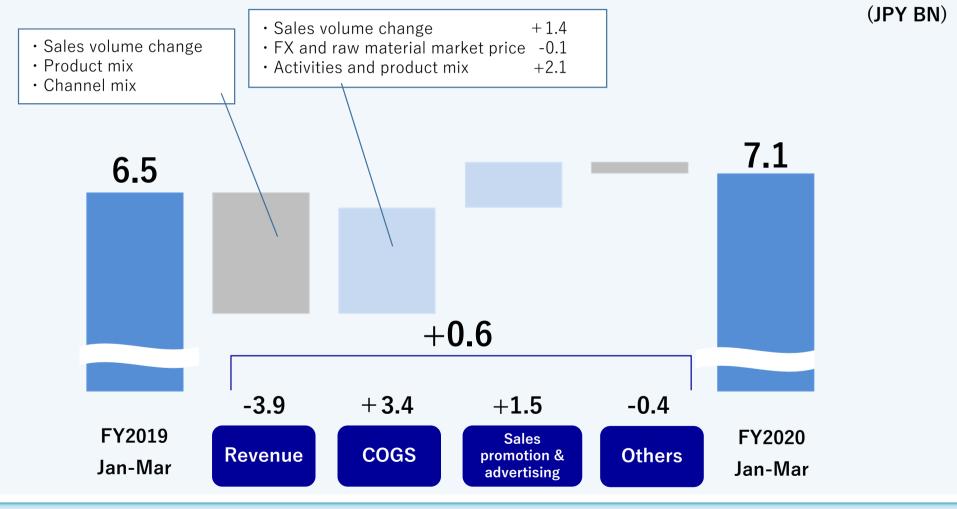
	Revenue	%YoY	Currency Neutral		
Beverage (Vietnam)	20.8 BN	+0.2%	+2.4%	<i>Aquafina</i> and the RTD tea <i>TEA</i> + underpine performance	ned
Beverage (Thailand)	16.0 BN	-1.0%	-0.7%	Core brands slowed down due to lockdown from March	
Health Supplement	12.1 BN	-9.5%	-9.8%	<i>Bird's Nest</i> hit hard by decrease in the number of Chinese tourists	





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Japan Segment Profit Bridge for Q1 FY2020



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Three months ended March 31, 2020

Actual

33

58

23

91

17

Increase

(decrease)

-4%

-4%

-5%

1%

-17%

Sales Volume of Major Brands

Japan	T 1		T 1	
		ths ended 31, 2019	Three mor March 3	1115 ended 31, 2020
(Million cases)	Actual	Increase (decrease)	Actual	Increase (decrease)
Suntory Tennensui	23.1	4%	24.7	7%
BOSS	25.6	6%	24.8	-3%
lyemon	11.7	-2%	10.5	-11%
Suntory Oolong Tea	5.3	-5%	4.9	-8%
PEPSI	4.0	-2%	3.8	-5%
Green DAKARA	5.9	20%	6.7	13%
FOSHU drinks and Foods with Function Claims	4.9	-5%	5.1	3%
Total	95.4	2%	93.1	-2%

Europe	Three months ende March 31, 2019		
(Million liters)		Actual	Increase (decrease)
Orangina (France)		35	6%
<i>Oasis</i> (France)		61	-2%

Schweppes (Spain, Portugal)

Lucozade (UK, Ireland)

Ribena (UK, Ireland)

24

90

21

-2%

14%

-11%

* On the basis of shipment volume

* The portions of the sales volume that were supplied from other soft drink manufacturers such as Japan Beverage Holdings Inc. are not included in the above figures.



(JPY, average of period)

Exchange Rates

	FY2019 Jan-Mar	FY2020 Jan-Mar	FY2020 Forecast
U.S. Dollar	110.2	108.9	109
Euro	125.2	120.1	122
British Pound	143.7	139.3	143
Singapore Dollar	81.4	78.6	81
Thai Baht	3.5	3.5	3.6
Vietnam Dong	0.0048	0.0047	0.0047
New Zealand Dollar	75.1	69.1	73
Australian Dollar	78.5	71.6	76

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