

Financial Results for Q3 Fiscal Year Ending December 31, 2018

November 5, 2018 Suntory Beverage & Food Limited



				(Billio	ons of yen)			
	FY2017	FY2018	Change					
	Jan - Sep	Jan - Sep	YoY	% YoY	Currency Neutral			
Revenue	930.2	972.1	+41.8	+4.5%	+4.1%			
Operating Income	93.1	94.4	+1.3		-0.0%			
Net Income*	59.0	65.8	+6.8	+11.5%	+9.7%			

^{*} Profit for the period attributable to owners of the Company

Financial Results for Q3, FY 2018 by Segment (9 months) Suntory BEVERAGE & FOOD



(Billions of yen)	Revenue	Change			Segment	Change			
(Dillions of yell)	Nevellue	YoY	%YoY	Currency Neutral	Profit	YoY	%YoY c	urrency Neutral	
Japan	536.8	+13.6	+2.6%	<u>—</u>	39.9	-5.7	-12.5%	_	
Europe	193.6	+8.0	+4.3%	-0.1%	25.2	-3.6	-12.6%	-16.6%	
Asia	143.3	+23.9	+20.0%	+21.6%	27.7	+12.2	+78.7%	+77.4%	
Organic*	109.5	+5.0	+4.8%	+6.6%	14.4	+0.6	+4.7%	+4.1%	
Oceania	38.8	-1.5	-3.7%	-0.2%	3.5	-0.4	-10.3%	-11.5%	
Americas	59.5	-2.2	-3.5%	-1.5%	6.5	-0.7	-10.3%	-8.5%	
Reconciliation	_	_	_	_	-8.4	-0.5	_	_	
Total	972.1	+41.8	+4.5%	+4.1%	94.4	+1.3	+1.4%	-0.0%	
Organic*	938.3	+23.0	+2.5%	+2.1%	81.8	-10.5	-11.4%	-12.6%	
			Excluding	, incomes and (expenses due to	extraordin	ary ractors s	uch as M&A	

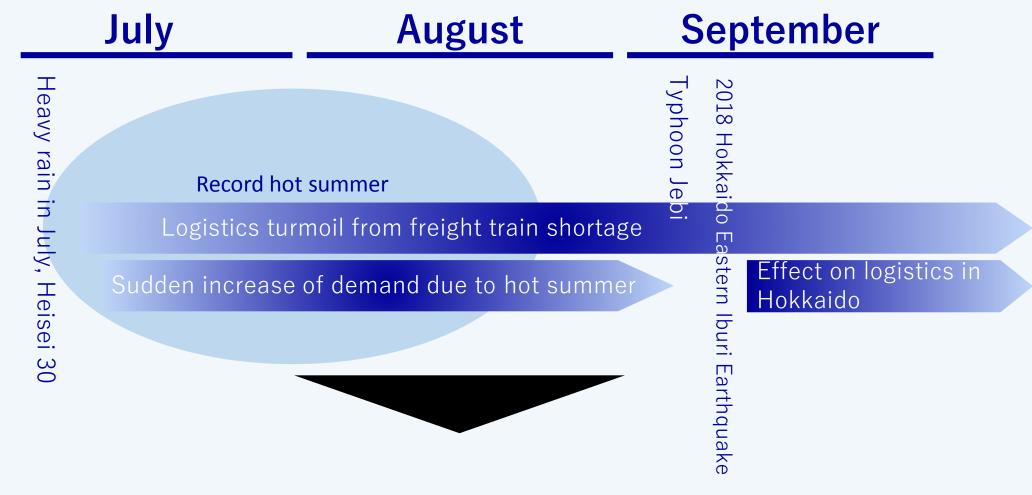




- Good performance of core brands such as Suntory Tennensui and Boss caused revenue increase.
- Profit decreased due to adverse product mix and SC cost increase
- Effect of hot summer and natural disasters

One-off Cost in Summer





Increased demand and one-off cost related to logistics turmoil incurred.



Revenue flat v.s. last year (currency neutral) On top of investment for *MayTea*, supply chain cost increase in France, deceleration of market in Spain also affected, profit decreased.

(Billions of yen) Currency Currency **Segment Profit** %YoY Revenue %YoY Neutral Neutral 193.6 25.2 -12.6% +4.3% -0.1% -16.6% Currency Revenue %YoY

France 82.5 +11.1% +5.8% Good performance of core brands and MayTea

Neutral

UK 47.4 +0.8% -2.9% Since summer, the sales trend of Lucozade Energy had been positive

Spain 43.0 -2.3% -7.0% Continued decreasing due to on-premise market deceleration.

(*1) France, Belgium (*2) UK, Ireland (*3) Spain, Portugal

France · UK · Spain Market & Business Overview Suntory BEVERAGE & FOOD

France

- Hot weather results in good performance of core brands & MayTea.
- With chronic shortage of truck drivers and increased demand due to hot weather, turmoil in logistics occurred, resulting SC cost to increase.
- MayTea investment continues.

UK

- Confusion after sugar tax implementation calmed.
- In addition to good weather, enhanced promotional activities also helps, the sales trend of *Lucozade Energy* became positive.

Spain

- The weather recovered from the bad weather in First Half, but on-premise market's down- trend continued.
 Although market share is maintained, the sales volume decreased.
- Spain also proactively invests on *MayTea*.



On top of the new JV in Thailand, Vietnam also grew, revenue increased. With gain on sale of food and instant coffee business, profit increased.

(Billions of yen)

_							(Billions of you)		
	Revenue		YoY Curro		Segment Profit %YoY Currency Neutral				
	143.	3 +20).0% +21	6%	27.7	+78.7%	+77.4%		
Organic *	109.5			- 6.6% nd exp	14.4 enses due to extraordina	+ 4.7% ary factors su	+ 4.1% uch as M&A		
_	Revenue	%YoY	Currency Neutral						
Beverage (Vietnam)	55.8	+8.9%	+12.2%		performance in carbon t revenue increased on				
Beverage (Thailand)	30.5	-	-	J	M&A integration goes w	•			
Health Supplement	38.4	-3.1%	-3.9%	•	dless of good performa E <i>ssence of Chicken</i> str		•		



Oceania Revenue flat on currency neutral basis. With effect of increased raw material price, profit decreased (Billions of yen)

Currency Currency Segment Profit %YoY Revenue %YoY Neutral Neutral -3.7% -0.2% -10.3%

Revenue %YoY **Currency Neutral Frucor Suntory** 28.9 -1.1% -4.7% Fresh Coffee Business

9.9

Although enery drink is good, juice struggles, revenue slightly decreased

All brands steadily grew,

+2.5% revenue increased on currency neutral.

Americas Revenue slightly decreased due to struggle of the core CSD products. With effect of increased raw material price, profit decreased (Billions of yen)

-0.7%

Currency Currency **Segment Profit** %YoY %YoY Revenue Neutral Neutral -3.5% -1.5% -10.3% -8.5%



Revision of FY2018 Forecast



					(Billior	ns of yen)	
	FY 2017	FY2018 Forecast	Change from	Change			
	F1 2017	(Revised)	Previous	YoY	%YoY	Currency Neutral	
Revenue	1,234.0	1,293.0	+0.0	+59.0	+4.8%	+4.6%	
Operating Income	118.0	118.0	-9.0	+0.0	+0.0%	-0.8%	
Net Income*	78.1	80.0	+0.0	+1.9	+2.4%	+2.0%	

^{*} Profit for the period attributable to owners of the Company



FY2018 Forecast (by Segment)



(Billions of y	ren) Revenue	Change from Previous	YoY	Change %YoY	Currency Neutral	Segment Profit	Change from Previous	YoY	Change %YoY	Currency Neutral
Japan	704.5	+11.5	+15.3	+2.2%	_	52.0	-6.5	-5.3	-9.2%	_
Europe	248.5	-6.5	+9.6	+4.0%	+0.9%	31.0	-3.0	-3.6	-10.4%	-13.4%
Asia	200.0	+0.0	+36.5	+22.3%	+24.0%	33.0	+2.0	+10.8	+48.7%	+48.9%
Organic*	153.0	-	+9.3	+6.5%	+8.3%	20.0	<u>—</u>	+1.9	+10.5%	+11.1%
Oceania	55.0	-3.0	-1.4	-2.4%	+1.6%	6.0	-0.7	-0.0	-0.0%	-0.5%
Americas	85.0	-2.0	-1.0	-1.2%	+0.2%	8.0	-1.3	-1.3	-14.1%	-12.9%
Reconciliation	_	_	_	_	_	-12.0	+0.5	-0.6	_	_
Total	1,293.0	+0.0	+59.0	+4.8%	+4.6%	118.0	-9.0	+0.0	+0.0%	-0.8%
Organic*	1,246.0	_	+31.7	+ 2.6% Excluding	+ 2.5 % incomes a	106.0 nd expenses due	– e to extraoi	-10.1 rdinary fa	-8.7% ctors such	-9.4% as M&A



Details of FY2018 Segment Profit Revision



Japan

On top of adverse product mix and supply chain cost from First Half, one-off cost due to logistics turmoil from hot weather and natural disaster incurred. Raw material's price also increased.

Europe

Turmoil in logistics resulting additional cost in France. Spain's market trend also unable to recover.

Asia

Gain on sale of food and instant coffee business above estimate, pushing up the profit

Oceania

Affected by lower sales and raw material price increase

Americas

Price of raw materials such as aluminum increased



SUNTORY BEVERAGE & FOOD



Revenue Results by Quarter



(Billions	of yen) Q1 (Jan-Mar)	YoY	Change %YoY		Q2 (Apr-Jun)	YoY	Change %YoY	Currency Neutral	Q3 (Jul-Sep)	YoY	Change %YoY	Currency Neutral
Japan	150.5	+3.2	+2.1%	-	183.4	+3.5	+1.9%	<u> </u>	202.9	+7.0	+3.6%	-
Europe	51.8	+2.3	+4.6%	-3.1%	71.7	+2.6	+3.7%	-2.5%	70.2	+3.1	+4.7%	+5.0%
Asia	44.3	+5.0	+12.7%	+13.5%	48.6	+9.6	+24.4%	+24.6%	50.4	+9.3	+22.7%	+26.5%
Oceania	13.6	-0.1	-0.7%	+0.4%	12.7	-0.4	-3.4%	-1.6%	12.6	-0.9	-7.0%	+0.5%
Americas	17.0	-1.5	-8.2%	-3.7%	20.3	-0.9	-4.4%	-2.5%	22.2	+0.3	+1.4%	+1.2%
		+0.0	_				_				_	
Total	277.1	+8.8	+3.3%	+2.3%	336.7	+14.3	+4.4%	+3.2%	358.2	+18.8	+5.5%	+6.3%



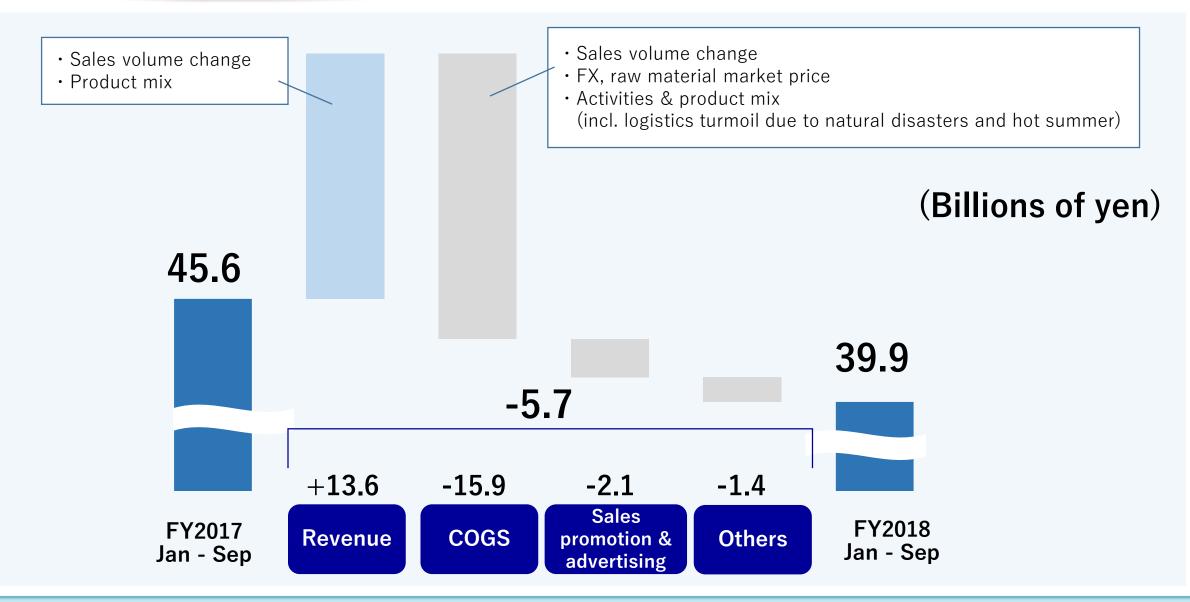
Segment Profit Results by Quarter



(Billions			Change		02		Change	e	02		Change	e
	Q1 (Jan-Mar)	YoY	%YoY	Currency Neutral	Q2 (Apr-Jun)	YoY	%YoY	Currency Neutral	Q3 (Jul-Sep)	YoY	%YoY	Currency Neutral
Japan	5.2	-3.0	-36.6%	_	13.7	-2.9	-17.4%	_	21.0	+0.2	+0.8%	_
Europe	3.7	-1.2	-24.4%	-30.1%	10.5	-1.2	-10.5%	-16.3%	10.9	-1.2	-9.9%	-11.1%
Asia	17.5	+10.1	+136.5%	+131.2%	4.7	+0.7	+18.7%	+19.2%	5.6	+1.4	+33.7%	+35.1%
Oceania	1.5	+0.1	+7.6%	+5.4%	1.4	-0.0	-0.9%	-1.7%	0.6	-0.5	-45.5%	-46.2%
Americas	1.5	+0.0	+0.2%	+5.1%	2.3	-0.4	-16.2%	-14.1%	2.7	-0.3	-10.4%	-10.1%
Reconciliation	-2.8	-0.4	_	_	-2.8	+0.1	_	_	-2.8	-0.2	_	_
Total	26.6	+5.7	+27.0%	+24.3%	29.8	-3.7	-11.2%	-13.0%	38.0	-0.6	-1.6%	-2.0%

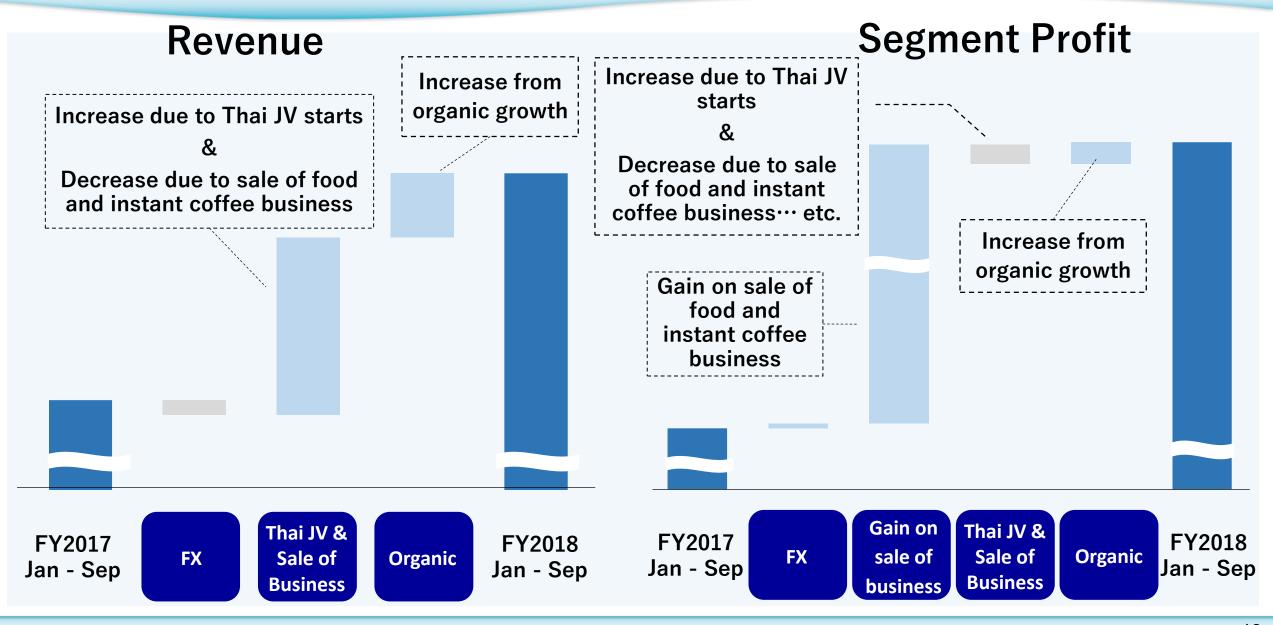
Segment Profit Bridge for Q2, FY2018 (6 months) SUNTORY BEVERAGE & FOOD





Revenue and Segment Profit Bridge for Q2, FY2018 (6 months)









	FY 2017 Jan-Sep	FY 2018 Jan-Sep	FY 2018 Forecast	2018年 Initial Forecast
U.S. Dollar	111.9	109.6	111	110
Euro	124.6	130.9	131	131
British Pound	142.6	148.1	148	142
Singapore Dollar	80.5	81.8	82	81
Thai Baht	3.3	3.4	3.4	3.3
Vietnam Dong	0.0049	0.0048	0.0048	0.0048
New Zealand Dollar	80.1	76.7	76	79
Australian Dollar	85.7	83.1	83	87



Forward Looking Statement



This document contains forward-looking statements related to business and financial performance of the Company or the Group.

These forward-looking statements are projections made based on the currently available information and are subject to risks and uncertainties including, but not limited to, economic trends, competition in the industry in which the Company and the Group operate, market needs, exchange rates, as well as tax and other systems.

Therefore, actual business results and other outcomes published in the future may vary due to these factors. The Company accepts no liability for any loss or damage arising from the use of the information contained in this document.