

Business Overview

We Are a Soft Drink Company with a Globally Integrated Platform in Five Key Regions

SBF has a diverse portfolio of soft drinks, including mineral water, ready-to-drink (RTD) coffee, RTD tea, carbonates, hydration, and fruit juices. We are expanding our businesses globally with a focus on five key regions: Japan, Europe, Asia, Oceania, and the Americas. We will continue to grow, to be the leading global soft drink company by offering products tailored to the local tastes of our consumers in every nation and region in which we operate.

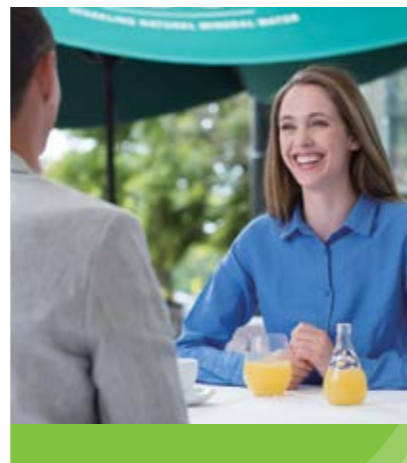
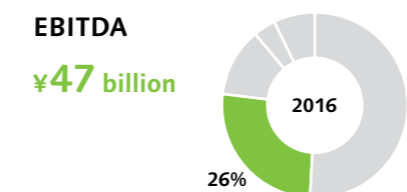
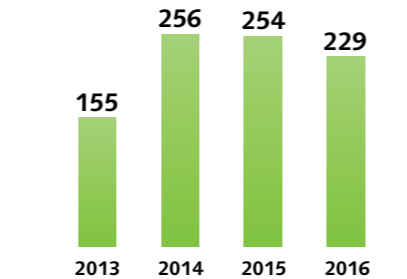
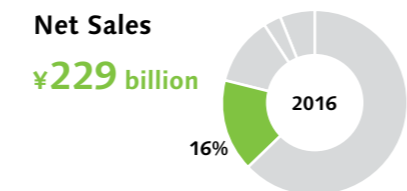
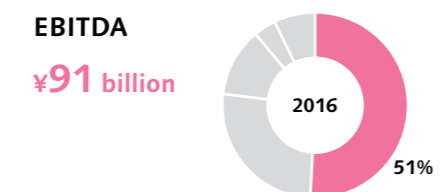
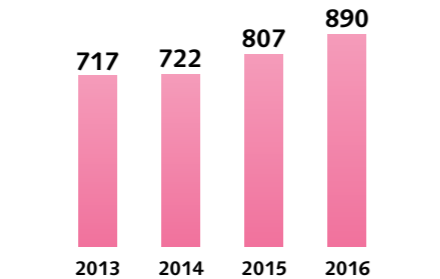
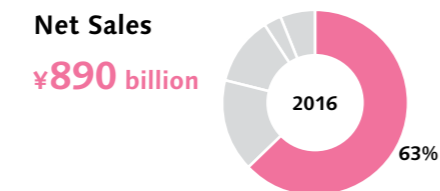
2016 Financial Digest Japan Europe

Net Sales
¥1,410.8 billion
 +2.2% YoY

Operating Income
¥93.5 billion
 +1.6% YoY

EBITDA*
¥180.8 billion
 +3.0% YoY

* EBITDA is operating income + depreciation and amortization + amortization of goodwill.



Asia Oceania Americas

