Notification Regarding Reorganization and Executive Appointments

Suntory Beverage & Food Limited (President & CEO: Makiko Ono) announces the following organizational changes and executive appointments for its major group companies, effective April 1, 2025.

- 1. Organizational Changes Effective April 1, 2025
 - •Reorganization of Governance Risk Management Compliance Division of Suntory Beverage & Food Limited
 - ▽Establish "Legal Department" and "General Affairs & Risk Management Department" within the "Governance Risk Management Compliance Division" to clarify their roles and further promote Suntory Beverage & Food Limited's corporate governance as well as legal support, compliance and risk management throughout the company.
 - Reorganization of Human Resources Development Department of Suntory Beverage & Food Limited
 - ⊽The organizational development function of "Human Resources Development Department" will be integrated into "People & Culture Department" and "Human Resources Development Department" will be abolished. In the area of career autonomy promotion, collaboration with Suntory Holdings "Career Development Promotion Center", which promotes career autonomy for the entire Suntory Group, will be further strengthened.

•Creation of "New Value Creation Department" and reorganization of "Innovation Development Division" of Suntory Beverage & Food Limited ▽"New Value Creation Department" will be newly established under the Corporate Planning Division, including the mission of "Innovation Development Department" to realize new value creation of wellness care. In line with this, "Innovation Development Department" in "Innovation Development Division" will be integrated into "New Value Creation Department" and "Business Development Department" into "Strategy & Business Planning Division", and "Innovation Development Division" will be abolished.

2. Executive Appointments

Suntory Beverage & Food Limited

Position Changes (Directors, Audit & Supervisory Board Members): Effective March 26, 2025

Position Changes (Executive Officers other than the above) & Responsibility Changes: Effective April 1, 2025

New Position	Former Position	
(All are positions at Suntory Beverage &	(All are positions at Suntory Beverage &	Name
Food Limited unless otherwise stated)	Food Limited unless otherwise stated)	
	Director, Senior Managing	
Director, Senior Managing	Executive Officer	
Executive Officer	SBF Japan, President &	
SBF Japan, President & Chief	Chief Executive Officer,	Hachiro Naiki
Executive Officer,	Division CEO, Innovation	nachiro Naiki
Suntory Foods Limited,	Development, SBF Japan,	
Chairman of the Board	Suntory Foods Limited,	
	Chairman of the Board	
Director	_	Toru Miyanaga
Leaving	Director, Executive Vice	Shekhar
	President	Mundlay
Leaving	Director	Hiroshi Miyamori
Managing Evacutive Officer	Managing Executive Officer	
Managing Executive Officer	Senior General Manager,	
Senior General Manager,	Development & Design	
Development & Design	Department, SBF Japan,	Susumu
Department, SBF Japan,	Senior General Manager,	Takemoto
Research & Development	Research & Development	
Department, MONOZUKURI Division	Department,	
INICINOZUNURI DIVISION	MONOZUKURI Division	

Executive Officer Deputy Division COO, Corporate Strategy Division Senior General Manager, Corporate Planning Department	Suntory Beverage & Food Oceania CFO	Tsutomu Santoki
Leaving	Executive Officer Division COO, Corporate Management Division	Atsushi Inoue
Leaving	Executive Officer Senior General Manager, Production & Supply Chain Management Department, MONOZUKURI Division	Naoki Nishikawa

^{*}These changes are subjected to the Ordinary General Meeting of Shareholders, to be held in late March 2025, and with the approval by the subsequent meeting of the Board of Directors.

Suntory Foods Limited

Position Changes (Directors, Audit & Supervisory Board Members): Effective March 26, 2025

Position Changes (Executive Officers other than the above) & Responsibility Changes: Effective April 1, 2025

New Position	Former Position	J , , , ,
(All are positions at unless Suntory Foods	(All are positions at Suntory Foods	Name
Limited otherwise stated)	Limited unless otherwise stated)	
	Executive Officer	
Director, Managing Executive Officer Division COO, Metropolitan Sales & Marketing Division	Senior General Manager,	
	Sales & Marketing Division	
	Tohoku Area	Hideki Sato
	Senior General Manager,	
	Sales & Marketing Division	
	Tohoku Area, Branch 2	
Leaving	Director, Managing	
	Executive Officer	
	Division COO,	Kazuhide _
	Metropolitan Sales &	Tamura
	Marketing Division	

^{*}Atsushi Inoue will assume the Expert position of the Governance Risk Management Compliance Division of Suntory Beverage & Food Limited.

Executive Officer		
Senior General Manager,		
Sales & Marketing Division	Senior General Manager,	
Tohoku Area	Sales & Marketing Division	Tetsuya Nitta
Senior General Manager,	Tohoku Area, Branch 1	
Sales & Marketing Division		
Tohoku Area, Branch 2		
Executive Officer,	Senior General Manager,	
Senior General Manager, Kinki	Kinki Office, Kinki Sales &	Kazunari
	Marketing Division,	Yamada
Sales & Marketing Division	Chainstores Department 2	
	Executive Officer, Senior	
Leaving	General Manager, Kinki	Eiichi Yaegashi
	Sales & Marketing Division	

^{*}Kazuhide Tamura will assume the Representative Director, President & Chief Executive Officer of Suntory Foods Okinawa Limited.

•Suntory Products Limited

Position Changes (Directors, Audit & Supervisory Board Members): Effective March 26, 2025

Position Changes (Executive Officers other than the above) & Responsibility Changes: Effective April 1, 2025

New Position	Former Position	
(All are positions at Suntory Products	(All are positions at Suntory Products	Name
Limited unless otherwise stated)	Limited unless otherwise stated)	
Director	Executive Officer	Yukio Yamamoto
	Plant Director, Ujigawa	
	Plant	
Managing Executive Officer Plant Director, Takasago Plant	Suntory Beverage & Food	
	Limited	
	Executive Officer	
	Senior General Manager,	Naoki Nishikawa
	Production & Supply Chain	
	Management Department,	
	MONOZUKURI Division	
Executive Officer Plant Director, Tamagawa Plant	Suntory Spirits Limited	
	General	Karubina Talau
	Manager-Technique,	Kazuhiro Takyu
	Tochigi Azusanomori Plant	

^{*}Eiichi Yaegashi will assume the Senior General Manager of Global Auditing Department of Suntory Beverage & Food Limited.

Executive Officer	Suntory Spirits Limited	
Plant Director,	Senior General Manager,	Yasuhiro
Kita Alps Shinanonomori	Spirits Production	Koyama
Water Plant	Department	
Executive Officer	General	
Plant Director,	Manager-Technique,	Yusaku Murai
Ujigawa Plant	Ujigawa Plant	
Leaving	Executive Officer	
	Plant Director, Tamagawa	Katsumi Oshita
	Plant	
Leaving	Executive Officer	
	Plant Director,	Dui Kamakura
	Kita Alps Shinanonomori	Rui Kamakura
	Water Plant	
Leaving	Executive Officer	
	Plant Director,	Akihiko Saso
	Takasago Plant	

^{*}Katsumi Oshita will assume Expert of Beer Production Department, Beer Development & Production Division of Suntory Spirits Limited.

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^{*}Rui Kamakura will assume the Senior General Manager of Production & Supply Chain Management Department, MONOZUKURI Division of Suntory Beverage & Food Limited.